

Supplier Rating System





Supplier Rating System Metrics

Quality Performance

To provide Sites, Business Segments and the Global Teams with a centralized data report related to Suppliers' Performance in terms of Quality: DPPM Level, SCARs Incidents and Response time

On Time Delivery Supplier Promise Flex Request

Monitoring On-Time Delivery metrics To drive collaboration to improve supplier performance and increase manufacturing efficiency Supplier Promise 10% & Flex Request 5% **Supplier** Rating **System** Quarterly Report

Payment Terms

Promote collaboration from our new and current supply base to align with Flex terms

Sustainability

To measure the maturity level of the supplier environmental programs base of: GHG and Environmental

SMI - Supplier Managed InventoryCRP - Continuous Replenishment ProgramGHG - Green House Gas



To increase SMI/JIT Logistics optimization

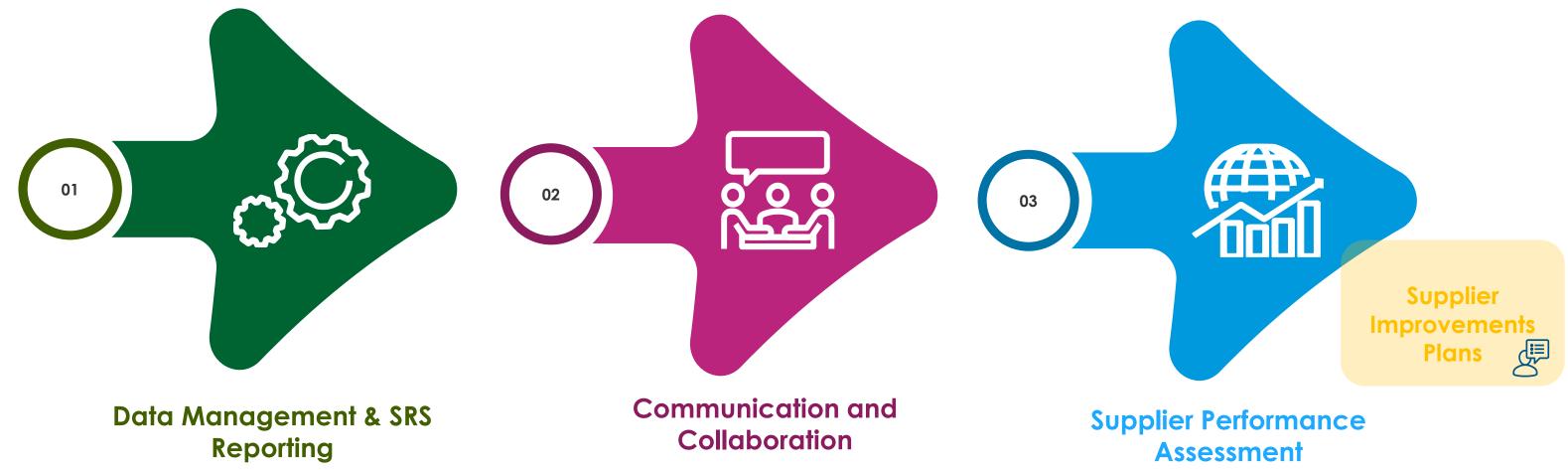
Communication Performance

Promoting effective direct communication with our supply base: Quotation Response Time & PO Automation

Supplier Chain Optimization

Encouraging vendors to look for optimization opportunities that could benefit both businesses: transportation, operations, packaging, etc.

Supplier Rating System (SRS) – Process Flow Steps





Supplier Scorecard

Every Quarter the SRS is created, and the selected suppliers receive an automatic Scorecard report with the detail of metric results, example below.

Flex Supplier Scorecard -Global	
Rating Period	2021 Q1
Global Supplier Name	

				On Time Delivery (OTD) % Fromise Date	On Time Delivery (OTD) Promise Date Score	On Time Delivery (OTD) % Request Date	On Time Delivery (OTD) Request Date Score	Smi-Crp %	Smi-Crp Score	PO Automatio n %	FO Automatio n Score	Quality Performan ce Score	Terms Of Payment Score	Cost Reducti on Program Score	Environment al Responses Time%		Quotation Responses 1 Time%	Quotation Responses Time Score	Communicati on Performance Score	Final Score
			Target	95%	4	95%	4	60%	4	80%	4	4	4	4	998	4	99%	4	4	4
Region Description	SiteID	Facility	Actual Global Score	100.00%	4	74.32%	1	0.00%	0	100.00%	4	4.00	4.00	3.42	N/A	N/3	N/7	N/A	N/A	3.26
Region Description	Company	Facility		On Time Delivery (OTD) % Promise Date	On Time Delivery (OTD) Promise Date Score.	On Time Delivery (OTD) % Request Date	On Time Delivery (OTD) % (Request Date) Score	Smi-Crp*	Smi- Crp Score	PO Automatio n %	PO Automati on Score	nce	Terms Of Payment Score		Environmen tal Response Time %		Response	on Quotation as Responses Time Score	nce	Final Score
10000000000				100.00%	4	74.32%	1	0.00%	0	100.00%	4	4.00	4.00	3.42	N/A	N/J	N/J	A N/A	N/A	3,26



Final Score Criteria (Suggested Actions to be Taken)

The overall score is achieved through a weighted average, the highest score for these measurements combined is **4.00.** If one (1) measurement is "N/A" (Not Applicable), means that metric data is not available in Site database, in this case the weight of the metric is divided proportionally to the active metrics

0-.99 Poor

Supplier Must Provide Improvement Plan within 2 weeks if receipt this score in one of the sites or metric

1.00-1.99 **Needs Improvements**

Supplier Must Provide 4mprovement Plan within 2 weeks if receipt this score in one of the sites or metric

2.0 - 2.99Acceptable

Supplier is Performing on an average level with room from improvement

3.0-4.0 World Class

Supplier has potential to become Preferred а Supplier and to receive additional quote and/or opportunities business





Thank You!

